

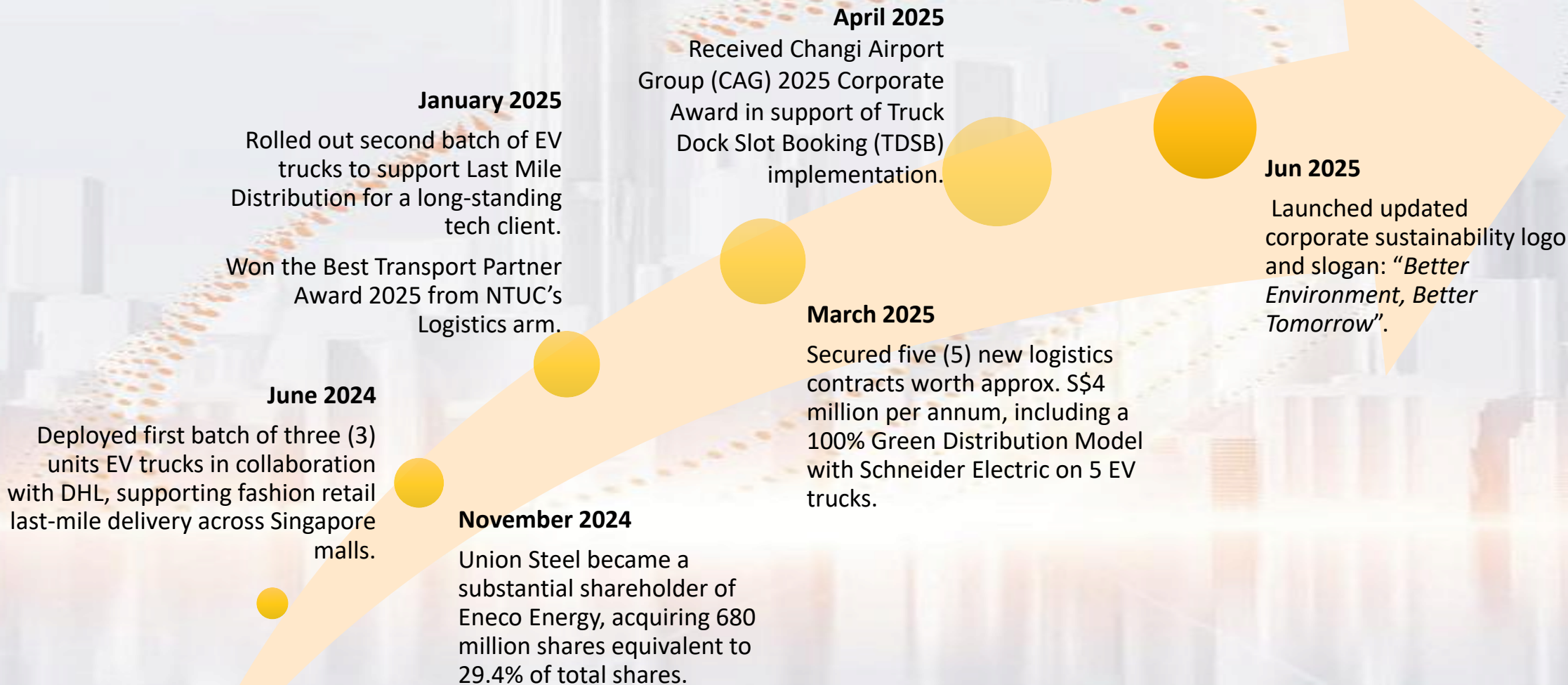
# ANNUAL GENERAL MEETING

16 October 2025

# Forward - Looking Statements

As a reminder, we will be presenting certain forward-looking statement in this meeting that are based on the management's current expectations. View regarding future events and operating performance are subject to uncertainties and changes in circumstances.

# Corporate Milestones



# Eneco at a Glance

## Financial Year 2025 Key Statistics

**S\$47.5 Million**  
Revenue \*

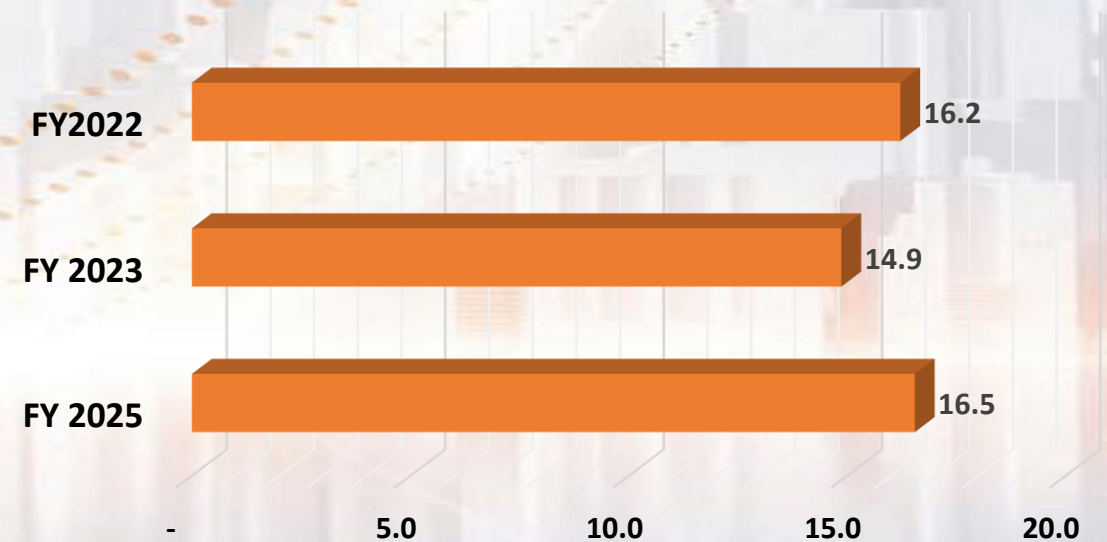
**S\$0.1 Million**  
Profits \*

**S\$16.5 Million**  
Cash and cash equivalents

**0.9 Cent**  
NTA Per Share

(S\$ million)	6 months ended 30 Jun 2025	6 months ended 30 Jun 2024	Change %
Revenue	16.40	15.21	+8
Net Profit / (loss)	0.82	(0.41)	+301
EBITDA <sup>1</sup>	<b>4.35</b>	3.22	<b>+301</b>

Cash and cash equivalents (S\$ million)



\* covers an 18-month financial period from 1 January 2024 to 30 June 2025

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**Thank you.**

# Looking Ahead – Executing the Next Phase (FY2026)

**Win in core markets:** Build on 5 new logistics contracts (~S\$4.05m p.a., 2–3 year terms) and deepen customer partnerships; scale where returns are clear.

**EV-led fleet renewal:** Roll out additional electric vehicles and green-distribution models to strengthen sustainability positioning and service differentiation.

**Operational efficiency:** Tighten cost controls, optimise workforce, and extend digitalisation initiatives to protect margins amid manpower & rental cost pressures.

**Capital discipline:** Prioritise fleet renewal and tech upgrades funded from operating cash; continue disciplined lease/interest repayments; maintain **net cash** position.

**Digital & data:** Expand in-house apps and process automation to reduce cycle times and enhance service visibility for clients.

**Resilience:** Navigate competitive pricing and cost inflation with a leaner cost structure and strengthened capital base.